## **GETINGE CAPITAL MARKETS DAY**

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Boston

31st of January, 2012

#### Cash Flow 2011



Strong operating cash flow in Q4



Cash conversion target achieved



Continued reduction in average Working Capital

## **Cash conversion in target range**



#### **Key Operating Cash Flow drivers**

- Active product portfolio management and shift in product mix
- Manufacturing consolidation and successful lean projects in Operations positively impacting inventory & Accounts Payable
- Successful logistics programs
- Improved inventory efficiency in Service and Installation
- Order to Cash projects reducing Accounts Receivable, DSO and external financial lead times
- Increased activities across all Business Areas in Accounts Receivable collection

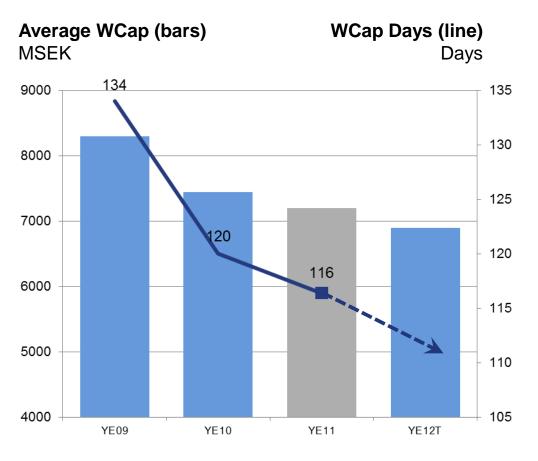
#### **Operating cash flow (MSEK)**



#### **Comments**

- Solid cash flow development in Q4 2011 +31,2% vs. Q4 LY
- Sales growth of 10,7% in Q4 2011 vs. Q4 LY
- Strong profit performance in Q4 2011
   EBITDA + 20% vs. Q4 LY

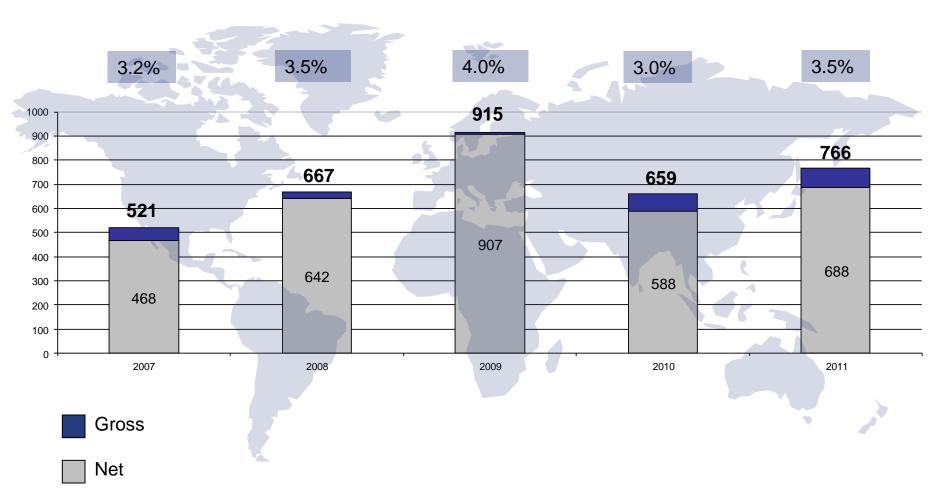
#### **Working Capital Development**



#### **Comments**

- Continued Working Capital progress despite challenging environment
- Working Capital development [SEK] :
  - Inventory: -120 m
     A/R: -130 m
     A/P: -30 m
     Total -220 m
- Committed efforts in 2012 to render further Working Capital improvements in 300 – 400 MSEK range

## **Capital Expenditure (Capex)**



#### **Net debt**

MSEK	2011	2010
Net Debt	17 109	13 377
Change in Net Debt currency adjusted/acquisition	-970	- 1 776

Net Debt / EBITDA	3.10	2.53
Net gearing	1.17	1.01

## Interest bearing financial liabilities as of December 31, 2011

millions	Lacel during	MSEK	Interest Bate Average	Interest Rate
HIIIIOHS	Local currency	WISER	Interest Rate Average 2011 Actual	Forecast 2012 weighted
USD	1 570	10 869	23	
EUR	368	3 292	FALL AND	
CAD	50	339		7.2
SEK	1 553	3 1 553		
GBP	40	427		
Other		209		100
Total		16 689	3,2%	3,2-3,4%

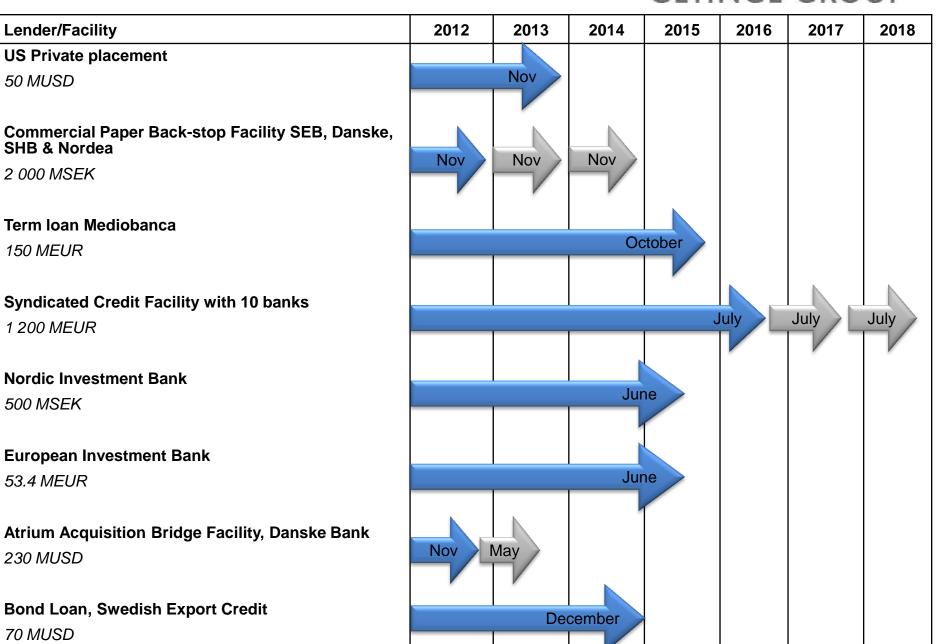
# **Getinge Average Interest Rate Debt Portfolio 2009-2012**

MSEK	2009	2010	2011	2012 Estimate
Average Interest Rate	3,10%	3,40%	3,20%	3,2-3,4%
Hedge ratio fixed vs floatir	80%	80%	75%	80%



#### **Maturity of debts**

#### GETINGE GROUP



## **Group currency effects 2011 – 2012**

	Estimates 2012	Actual 2011
USD	6.85	6.50
EUR	8.80	9.03
GBP	10.55	10.40
JPY	8.95	8.15
To a lactor	. 45	050
Translation	+45	-250
Hedging	+10	+300
Financial net	-10	+30
Total	+45	+80



## **Currency effects per Business Area 2011 – 2012**

	Medical Systems Est 2012	Medical Systems Act 2011	Extended Care Est 2012	Extended Care Act 2011	Infection Control Est 2012	Infection Control Act 2011
Translation	22	-135	10	-83	13	-32
Hedging	3	156	3	58	4	86
Total	25	21	13	-25	17	54







## Net currency effects 2012 per major profit and loss line

	MSEK
Gross profit	210
EBITA before	
restructuring	80
EBIT	55
Profit before tax	45
FIUIT DEIDIE LAX	+3



#### **Currency exposure 2012**

Currency ra	ites used for
group estim	ates 2012
USD	6.85
EUR	8.80
GBP	10.55
JPY	8.95

Net remainir	ng currency
exposure vo	olumes in
2012, millior	
USD	210
EUR	100
GBP	60
JPY	1 300



## Tax rate

	Estimate 2012	Actual 2011	2010
Tax rate	26.0%	26.3%	26.8%
Tax charge (MSEK)		907	836
Paid tax (MSEK)		826	596



## **QUESTIONS**