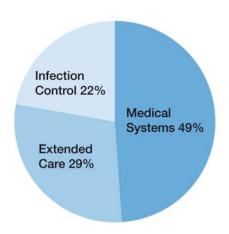
Carnegie Nordic Health Care Seminar

26 March, 2009

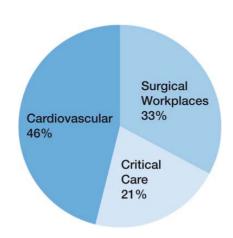
## Getinge Group 2009

Revenue:\* SEK 24 billion Associates: 12 800



#### Revenue by Business area

\* Estimated revenue 2009



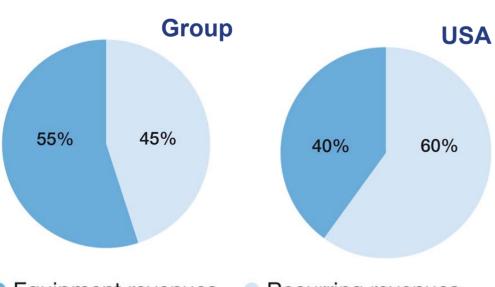
Revenue by Division in Medical Systems

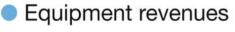






# Revenue by category Projected 2009



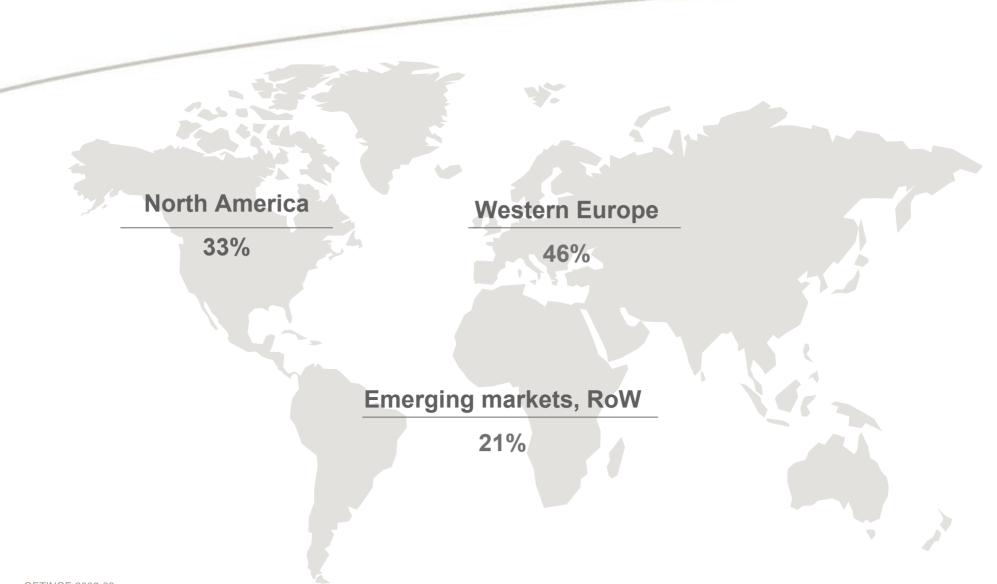


Recurring revenues



#### **GEOGRAPHICAL BREAKDOWN 2009 PROJECTED**





## Strategic direction



#### **Market leadership Integrated solutions** Sterilization no 1 Disinfection no 1 Integrated Infection Control **Patient Handling** no 1 solutions **Hygiene Systems** no 1 **Wound Care** no 2 Integrated solutions IPC / DVT no 1 for health care ergonomics **Surgical Tables** no 1 **Surgical Lights** no 1 **Ceiling Pendants** no 2 Integrated solutions for surgical Cardiopulmonary interventions no 3 **Endoscopic vessel harvesting** no 1 **Beating heart surgery** no 2 **Integrated solutions Anastomosis CABG** no 1 for cardiac and Vascular grafts AAA, TAA no 1 vascular surgery **Ventilation** no 1

Proprietary distribution channels •

• Strong customer relationships



## **Group Financial targets**

- 15% year over year average growth of pre tax earnings
  - Development of existing positions:

7 - 8 %

Acquisition of globally leading product lines:

7 - 8 %

- To reach and maintain an EBITA-margin of 18-19 % (current structure)
- Cash flow generation to sustain an external growth rate of 10 %

We believe we can continue to outperform our market by approximately 2% in coming year

- Increased exposure to faster growing emerging markets
- Sales synergies from recent acquisitions: Huntleigh, Cardiac & Vascular surgery divisions and Datascope
- New product development has expanded our market potential

## We believe that we can continue to strengthen our operating margins by:

- Ongoing realization of cost synergies from recent and pending acquisitions. Declining integration costs.
- Improved cost position through supply chain enhancement
- Exposure to product segments with higher profitability
- Introduction of new products with higher profitability potential





Structural integration of Huntleigh is completed and cost synergies will exceed targeted 300 MSEK p.a.

Additional cost synergies in 2009-2010

- Improved logistics 3 PL
- Common IT infrastructure/administrative efficiencies
- Ongoing component localization in Poland/China
- Merger of sales companies in USA

## INTEGRATION OF THE BOSTON SCIENTIFIC CARDIAC AND VASCULAR SURGERY DIVISIONS

## Actions in place to generate planned revenue synergies from 2009 onward (10% organic)

- Sales of revascularization products through Medical Systems existing sales channels on the OUS markets
- Sales of Medical Systems perfusion products in the US

## Cost synergies of 100 – 120 MSEK p.a. from 2010 will be realized through:

- Administrative efficiencies
- Transfer of the Cardiac Surgery plant in Dorado in Puerto Rico to Wayne plant in New Jersey

## Integration of Datascope Corp. USA

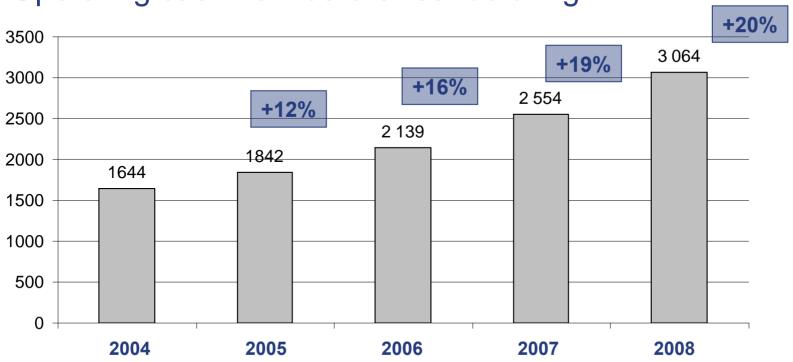
- We expect revenue synergies from geographical and product complementarities to deliver organic top line growth of 10 % or better from 2010 onwards
- Elimination of duplication of sales infrastructure in 9 markets in North America, Europe and Asia
- Overlapping HQ structure
- Elimination of US listings

## Financials

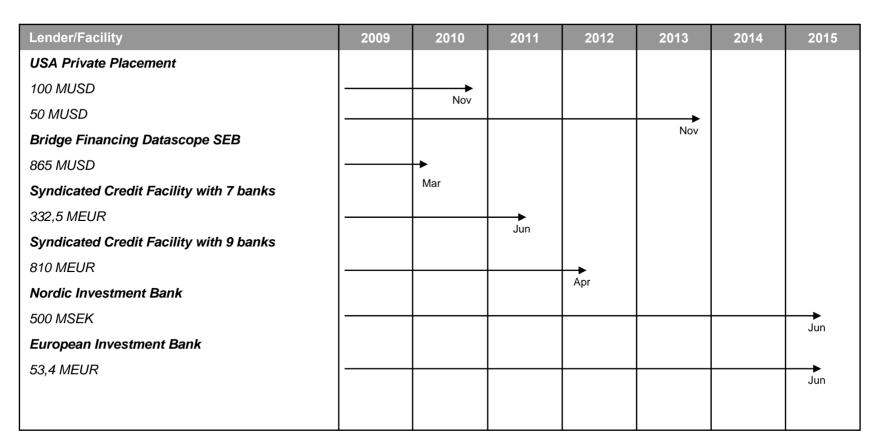


### Cash flow (MSEK) cont

Operating cash flow before restructuring



## Maturity of debts



### Revised outlook 2009

- We expect organic revenue growth of 2 -3 % in 2009
- We expect pre tax profit excluding integration cost related to Datascope acquisition to grow by approximately 25%

