SEB ENSKILDA NORDIC SEMINAR Ulf Grunander, CFO Copenhagen 12 January, 2011

### A rapidly expanding medical technology company

#### **Medical Systems**

#### **Extended Care**

#### **Infection Control**



# MAQUET







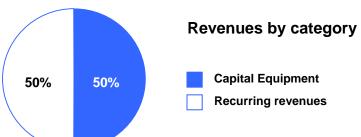
GETINGE GROUP

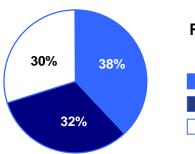




#### **Medical Systems**

Revenue, SEK billion: 8.5





GETINGE GROUP 2011.01.12

#### Revenues by geography

Western Europe **North America** RoW

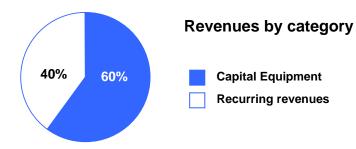






#### **Extended Care**

Revenue, SEK billion: 6.2







#### GETINGE GROUP 2011.01.12

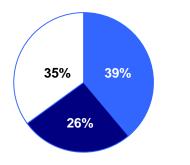
11%





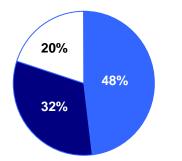
### **Infection Control**

#### **Revenue, SEK billion:** 4.7



#### **Revenues by category**

Capital Equipment Health Care Capital Equipment Life Science Recurring revenues



#### Revenues by geography

- Western Europe North America
- RoW

#### Getinge has built a competitive business supported by a robust strategy:



### **Global leadership**

Sterilization	no 1	Endoscopic Vessel Harvesting	no 1
Disinfection	no 1	Beating heart surgery	no 2
		Anastomosis CABG	no 1
<b>Patient Handling</b>	no 1	Vascular grafts AAA, TAA	no 1
<b>Hygiene Systems</b>	no 1	Cardiac Assist IABP	no 1
Wound Care/TS	no 2	Perfusion	no 3
IPC / DVT	no 1		
		Ventilation	no 1
Surgical Tables	no 1	Anaesthesia	-
Surgical Lights	no 1		
Ceiling Pendants	no 2		

### **Solution provider**

#### **Medical Systems**



#### **Extended Care**



#### **Infection Control**



Integrated solutions for surgical interventions

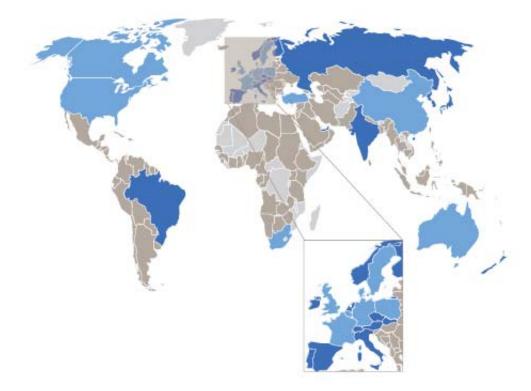
Integrated solutions for cardiac and vascular surgery

Life supporting technologies for critical care

Integrated solutions for health care ergonomics

Integrated infection control solutions

### **Customer relationships**



Number of markets	40
Sales companies	92
Sales representatives	1 500
Service engineers	2 350

### Recent structural changes have improved our earnings quality

- Enhanced exposure to therapeutic disciplines
- Reduced dependence on capital equipment sales
- Systematic investments in the Group's sales organisation in emerging economies



## **DRIVERS FOR PROFITABLE GROWTH**

### **Good growth potential**

- Revenue synergies from recent major acquisitions
- R&D investments in recent years have significantly increased our available markets
- We will continue to invest in proprietary sales channels in emerging economies





### We expect EBITA margins to continue to improve in future years

- New and pending product introductions are associated with higher gross margins
- Significant scope for further cost improvements in our supply chain



## **EXTERNAL GROWTH**

### **External Growth**

#### **Reinforcing existing leadership positions**

• We expect bolt-on acquisitions to add approximately. 2% growth per year.

Focus: New technology and geographic expansion

#### Strengthening our capabilities as a solution provider

• We expect acquisitions of new and leading product lines that will strengthen our capcities as a solution provider to add 6-8% growth per year.

Focus:

Increased exposure to therapeutic devices and recurring revenue streams, build on *Surgical Workplaces* platform, broaden *Cardiovascular* franchise.

## **GROUP FINANCIAL TARGETS**

### **Getinge Group financial targets**

- Pre-tax earnings: Average growth of 15% per year
- Long-term organic revenue growth: 5% (next 3-5 years 2% above market, i.e 7%)
- Cash conversion: 60-70% of EBITDA
- EBITA margin: ~ 20%

EBITA margin	2009	Target
Medical Systems	19.8%	22%
Extended Care	15.5%	19%
Infection Control	13.7%	16%
Group	17.2%	20%



### 2010

- Additional restructuring activities in the fourth quarter amounting to SEK 108 million, pertaining to the Medical Systems business area.
- In total, restructuring expenses for the 2010 fiscal year will amount to SEK 180 million.
- Closure of Hirrlingen production unit in Germany to result in annual savings of approximately SEK 60 million as of 2012.
- We expect pre-tax earnings to amount to slightly more than SEK 3,100 million, which is in line with the earnings forecast provided in conjunction with the report for the third quarter.

### QUESTIONS